

1. ***Larsen on the importance of implementing the bipartisan infrastructure law:***
 - a. “[W]e need to ensure the [Biden] administration understands Congress' intent on the various provisions of the bill and hold the administration accountable to those ideas.”
 - b. “[T]he administration [must] get dollars out the door efficiently and expeditiously, so members of Congress can show the work that's getting done.”
2. ***Larsen on his approach as T&I Chair:*** “My approach will be member-driven, it will focus on ensuring that we continue this movement to a cleaner and greener transportation system moving from the 1950s foundation to thinking about the 2050s.”
3. ***Larsen on making his case to be T&I Chair:*** “[T]wo decades of service, experience legislating, getting items into bills that move and become law, and being mentored by successful leaders in committee and learning and being ready to do that for members in the future.”
4. ***Larsen on seniority:*** “Seniority is going to be a factor, but it is clear to me that it is not *the* factor in this particular race.”
5. ***Larsen on working across the aisle:*** “I'm going to try to work with any member who wants to help move the committee's agenda forward. [W]orking together does not necessarily mean a consensus at the end.”
6. ***Larsen on the supply chain:*** “[T]he pandemic has exposed the sensitivity of our supply chain system, both in terms of how much we have off-shored and how much we rely on just-in-time delivery...I'll be pushing back on anyone who is saying...this is somehow the fault of this administration — or the last one, or the next one.”
7. ***Larsen on his approach to Committee structure:*** “[T]here's a balance between top-down only and subcommittee chairs driving individual agendas, because we as Democrats have to show a clear consensus on the broad goals on the committee.”
8. ***Larsen on the T&I Committee's broad goals for the 118th Congress:*** “...an emphasis on safety in travel, an emphasis on moving from a 1950s

foundation to something that's ready for the 2050s, an emphasis on member support and members' districts.”

9. ***Larsen on emphasizing member support and members' districts:*** “I'm learning about the country one infrastructure project at a time. I think you start there and then you talk about what that means for where the subcommittees are going.”